

Approved For Release 2001/03/22 : CIA-RDP78-063 A001000030010-8

MANAGERIAL ORID - PHASES I AND II

	Did participation in the Managerial Grid exercises aid you in your
1,	managerial problem solving efforts?
	5、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1
	Yes /XX/
	It furnished evidence of the improved results obtained by a group
	operating in accordance with the Grid, i.e. appropriate attention to
	personnel and to production, and encouraged us to rely on this procedure.
2.	Do you believe the Managerial Grid exercises aided other partici-
	pants in their problem solving efforts?
	$Y_{es} / \overline{XX} / N_{o} / /$
	m Yes / xx / s
	[1]
	Explanation: We believe that the exercises caused the participants to consider other
	orientations than their customary ones and, aided in their deliherations.
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ε.	Tave you noted a change in your attitude toward problem solving
	Yes /XX / No /
196 197	
	Explanation:
	We have come to place more reliance on the group efforts, time permitting. However, some of us felt that the change has not been great and that
	previous attitudes substantially conformed to Grid standards
. V	Have you noted a change in the attitude of others toward problem
4.	solving efforts?
	Yes /XX /
	흥미는 이 아무 아래를 하고 하는 것도 되는 것이 하고 있을 것이 되었다. 그는 사이 가셨습니다. 그 모든 것이 되었다.
	Explanation: We believe that greater use is now made of the techniques stressed in the
	course. Some of us had not been conscious of the attitude of others,
	prior to the course, which makes comparison more difficult.
5.	After participating in Managerial Grid exercises, do you understand
	problem solving techniques better?
Capacita	- 1 : 1 : 1 : 1 : 1 : 1 : 1 : 1 : 1 : 1
	Yes /XX / No //
	olars in the heliove that study of the Grid coordinates has tended to

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<i>f</i> .	Do you believe others that participated in the Managerial Grid
543 a	exercises understand problem solving techniques better?
	Yes /XX/
	Explanation: Our impression is that others, as well, have come to a better understanding of the techniques, characteristic of different managerial
7.	Have you noted any specific instances of improvement in Management techniques that appear to be the results of the Managerial Grid
	exercises? Yes /XX / No //
	<u>이 얼마, 그리는 몇째 한 성명한 것이 반으로 보고 있다. 영</u> 화
	Explanation: Recommendations of our Branch Chiefs with respect to personnel appear to be more definite and more expeditiously agreed to as a result of t Grid exercises.
ä,	Have you noted any measurable improvement in the quality or quantity of work production since the Managerial Grid exercises?
	Yes / No. / XX /
	We consider that the improvement in quality and quantity of work is that which might be expected with increased experience of our persons. We believe that quality and quantity of work are affected largely by work requirements and morale, which the Grid has not changed noticeal Does your own management team function differently since the
7.	Managerial Grid exercises?
	Yes /XX / No //
	Explanation Efforts of our team members to function in a manner appropriate to 9
	coordinates are evident since the Managerial Grid exercises.
10.	How do you classify the Managerial Grid course?
	Phase I: Excellent / / Good / XX / Fair / / Poor / / Phase II: Excellent / / Good / XX / Fair / / Poor / /
	resources, the over all results were satisfying. We believe that our